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Human Resources



September 1, 2026

Dear Mayor Murphy,

Thank you for your email letter of August 31, 2026. Your timing was perfect as I had wanted to talk with you about a major related issue.

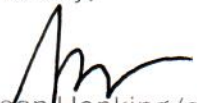
As was made clear in discussions with Mayor Orman and Bill Haines (the Ledyard Company, LLC) when the MOU was signed, the arrangement regarding ownership and use of the stagecoach and omnibus was and is pending regulatory action the scheduling of which depends on many factors and is not under our control.

As you are likely aware, the current zoning of the campus creates difficulties for potential purchasers and thus directly and immediately slows our capacity to move forward and thus our ability to recommend gifting items to the Village or other entities. Both the current institutional zoning on parts of the campus and proposed planned development district limit our ability to sell. As noted, this directly impacts our ability to make gifts as we must fulfill our fiduciary duty to sell the campus prior to approaching any regulator regarding gifts, including any gift of the stagecoaches.

Of course, we share a belief in the value of the history and traditions of the College and the Village. We hope our permitting the use of the stagecoaches throughout this period for village and other purposes makes this clear. If you would like to help expedite the timing of any request to those with ultimate decision-making regarding disposition of our assets, you can help by reframing our zoning immediately to mixed use.

We will keep you apprised as the situation of Wells moves forward. In the meantime, it's likely a good idea for us to discuss this matter soon.

Cordially,



Susan Henking (she/her/hers)
President
Wells College
170 Main Street
Aurora, NY 13026

Cc: Bill Haines, Ledyard Company LLC